

# THIRD SECTOR CAPACITY BUILDING PROGRAMME

2008 - 2011



# REalliance

Final Report - April 2011

# Third Sector Capacity Building (TSCB) Programme

## What is it?

The TSCB programme has offered intensive, short-term interim management or consultant support designed to provide opportunities for Third Sector Organisations (TSOs) to:

- attract investment
- become more sustainable and
- win a larger share of the waste management market

All this allowed the local, grass-roots organisations assisted to:

- divert "waste" from landfill into reuse and recycling
- reduce CO2 emissions
- provide local employment and
- provide training and volunteering opportunities in their communities

TSO prepares business case bid for assistance

REalliance agrees plan; funds support

Network member provides day-to-day support and local expertise

TSO delivers agreed plan to target

REalliance monitors progress and assesses impact across whole programme

Resourceful collaboration -  
civil society transforming  
everyday resources

Network Members



Network Members



REalliance



Network Members



Network Members

## Who funded the programme?

The money came from the Department for Environment, Food and Rural Affairs (Defra) and was distributed by the Waste and Resources Action Programme (WRAP). Building upon WRAP's successes transforming the UK recycling industry and drawing on the knowledge and unique networks of REalliance, a working partnership has jointly funded nearly 150 separate interventions up and down the country.



Material change for a better environment

## Liverpool Rotters – North West

Liverpool Rotters is a Community Composting Organisation established in 2001. It operates in the south of the city around Garston. It makes kerbside collections of garden and kitchen waste from 1200 households; collects organic, garden and kitchen waste from 10 of the 27 primary schools in the area and re-processes the waste into compost.

REalliance has been involved in providing support while Rotters has undergone an expansion of commercial waste collection and established a complimentary food-growing activity.



## National Community Wood Recycling Projects (NCWRP) Network – Nationwide

Launched in 2003, with a mission to divert as much timber as possible from landfill while creating sustainable jobs, training and volunteering opportunities in communities, NCWRP had the long term aim of 50 such projects nationwide.

They turned to REalliance for management and marketing expertise to push the expansion. With a website hub in place and half-way to their target already it is no wonder NCWRP received a prestigious SE100 (Social Enterprise) award, coming first in the 'Growth Leaders 2010' category in recognition of the massive strides made during the initial intervention.



Oxford Wood Recycling (OWR)- Central England is a growing member of the NCWRP. They have been successful in transferring trainees and volunteers to paid positions and are seeing a developing interest from their wood-sales customers to get involved with help and expertise. OWR recently participated in the Real Work Programme, developed by the NCWRP and Aspire UK to offer a structured 13-week training course. This has already produced a new, paid, staff member.

They won the European Social Enterprise of the Year 2010 award – Congratulations!

## The Sofa Project – South West

SOFA Project is one of the biggest Third Sector (TSO) Furniture Re-use Organisations (FRO) in the south-west and amongst the ten largest nationwide. They have a turnover of more than £800,000 p.a.; employ 15 FTE staff; provide rehabilitation training for 10 prisoners at a time; provide 3 or 4 work placements; offer 10 volunteering placements every day; divert more than 600 tonnes of 'waste' from landfill, directly re-using more than 400 tonnes of that total.

The REalliance TSCB programme provided six months consultancy support to enable the development and opening of a new shop in Weston-super-Mare.



## London Reuse Network (LRN) – South East

LRN is a London-wide framework body to set up, design and implement a major restructuring of reuse activities across the capital. With strong political will from the Mayor's Office, financial support from the London Waste and Recycling Board and a great deal of expertise and vision from the REalliance network it is already making a significant impact in the city.

From an idea in 2008 the pace of development has grown sharply with each month through 2010 and into 2011 heralding a major announcement. Still a work-in-progress see <http://www.lcrn.org.uk/projects/london-reuse-network/progress-so-far> for the very latest news.



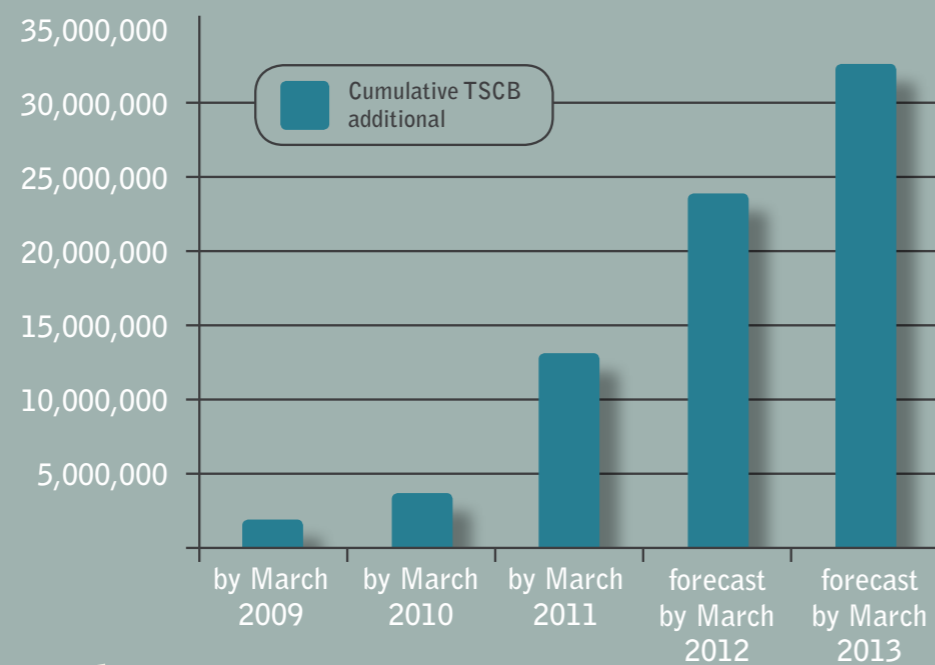
**REalliance has supported projects in every region of England covering all sorts of reuse, recycling and composting. We have been involved with nappies through to bulky household waste and from compost and vegetable growing to remanufacturing of school and office furniture. Supporting sales of 're-born' products to all sectors of society.**

This report details the TSCB programme. Although this was a 3 year programme and the funding is now finished, the organisations we have supported will be continuing to grow meaning our interventions will have a **LONGER TERM IMPACT**

Approaching **75,000** tonnes of 'waste' diverted from landfill. Equivalent to **10,714** rubbish lorries which would stretch from Bristol to Oxford



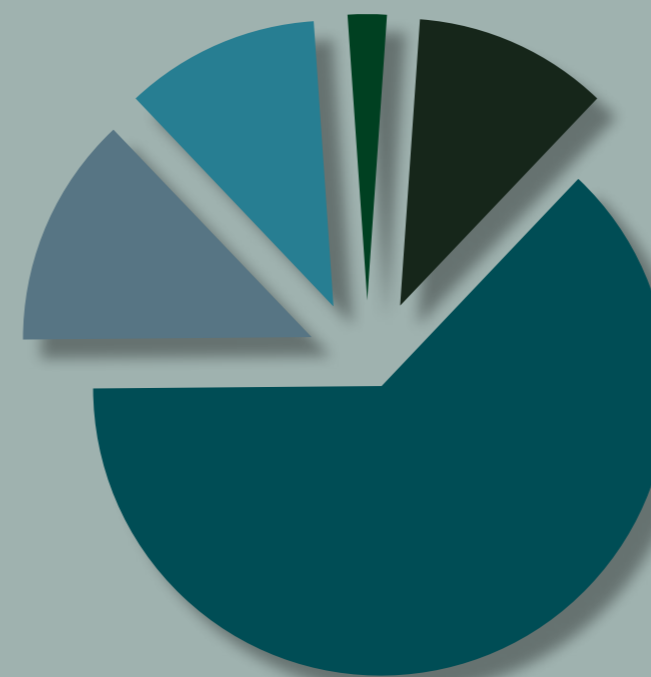
**£12,802,110** additional turnover in supported organisations



**295 TSOs** directly benefitted

93 projects funded with an Interim Manager or Consultant  
46 projects provided with shorter term direct support  
Plus strategic support

**TYPE OF SUPPORT**



- Business planning and modelling
- Business development and marketing
- Policies and procedures
- Network Development and support
- Technological development

**228,589**

households assisted with re-use furniture



**Carbon Saved** (CO2 equivalent)  
**81,711** tonnes - equivalent to the volume in **18,173** Olympic size swimming pools



**3,880** new training and volunteering placements created

REalliance is a lean and efficient social enterprise. We continue to work hard to help our member organisations work effectively at the local level.

## Our priorities are –

- Reducing the production of waste at the manufacturing stage.
- Diverting materials up the waste hierarchy; minimising unnecessary waste and carbon impacts.
- Influencing policy and ensuring regulations are appropriate and proportionate at the local and community scale.
- Linking the civil society to the public and private sectors.
- Increasing the amount of resources recycled and reused.
- Increasing the number of people engaged in volunteering and training.

## Contacts:

### REalliance

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### Network Members and Partners

CCN: [www.communitycompost.org](http://www.communitycompost.org)

CRN UK: [www.crn.org.uk](http://www.crn.org.uk)

LCRN: [www.lcrn.org.uk](http://www.lcrn.org.uk)

FRN [www.frn.org.uk](http://www.frn.org.uk)

WRAP: [www.wrap.org.uk](http://www.wrap.org.uk)

Defra [ww2.defra.gov.uk](http://ww2.defra.gov.uk)



**REalliance CIC is the established and effective conduit to civil society reuse, recycling and composting organisations.**

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